



# **RISK MANAGEMENT IN CLINICAL LABORATORIES: THE FUTURE OF QC**

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# **RISK MANAGEMENT**

**Risk Management is a new approach in medical laboratories, but it has been a long history of use in other industries**

# **RISK MANAGEMENT**

## **DEFINITION**

- **SYSTEMATIC APPLICATION OF MANAGEMENT POLICIES, PROCEDURES AND PRACTICES TO THE TASK OF ANALYZING, EVALATING, CONTROLLING AND MONITORING RISK (ISO 14971)**

# HARMONIZING LABORATORIES STANDARDS AROUND THE WORLD

Many countries around the world have one or more organizations responsible for accreditation of their laboratories.

Adaption of **ISO and CLSI** Risk management will help all laboratories employ a uniform approach in determining and to adapt internationally accepted medical laboratories practices

# WHAT IS THE RISK?

**RISK IS :** THE FUNCTION OF THREE FACTORS:

**OCCURANCE:** Probability or frequently of failure

**DETECTION:** Probability that failure will be detected before harm

**SEVERITY:** Consequence of harm

**THE PERSON WHO RISK NOTHING, DOES NOTHING,  
HAS NOTHING AND BECAME NOTHING.**



# CLINICAL LABORATORY IMPROVEMENT AMENDMENT (CLIA 88)

- - IN 1988 CMS PASSED CLIA FOR CLINICAL LABORATORISE OF THE USA.(CLIA 88):
- -WAIVED TEST, MODERATE COMPLEXITY TEST,
- PROVIDER-PERFORMANCE MICROSCOPY
- HIGH COMPLEXITY TESTS
- **EQUIVALENT QUALITY CONTROL** 2004
- NEW INSTRUMENT WITH INTERNAL QUALITY-ASSESSMENT SYSTEM
- EQC, DEPEND ON ABILITY OF INSTRUMENT AND LAB DIRECTOR

**CENTER FOR MEDICARE AND  
MEDICAIDE SERVICES (CMS)  
CLINICAL AND LABORATORY  
STANDARD INSTITUTE (CLSI)**

**IN 2005 CMS COLLABORATED WITH CLSI  
AND PROFESSIONAL ORGANIZATIONS  
, LABORATORIES, INDUSTRIES AND OTHERS  
TO SOLICIT NEW IDEAS FOR QC FOR THE  
FUTURE**



# TOW MAJOR CONCLUSIONS CLSI AND CMS

- 1-** ONE-SIZE-FIT-ALL QC IS NOT APPROPRIATE ANY LONGER DUE TO NEW TECHNOLOGIES NOW EAVAIABLE FOR LABORATORIES.
- 2-** MANUFACTURERS DO NOT PROVIDE SUFFICIENT INFORMATIONS ABOUT WHAT PROBLEMS/LIMITATIONS EXIST IN THEIR TEST SYSTEM AND HOW TO MITIGATE THEM.

# CLINICAL AND LABORATORY STANDARD INSTITUTE (CLSI)

## EP- EVALUATION PROTHOCOLS

**EP-18** RISK MANAGEMENT TECHNIDUES TO  
IDENTFY AND CONTROL LABORATORY ERREORS

**EP-22** PRSENTATION OF MANUFACTURER,S RISK  
MITIGATION FOR USERS OF IN VITRO  
DIAGNOSTIC DEVICES

**EP-23** LABORATORY QUALITY CONTROL BASED ON  
RISK MANAGEMENT.



**EP 18**

**STATISTICAL QC**

**STATISTIC IS NEVER  
TO SAY YOU ARE CERTAI**

# EVALUATION PROTOCOL-18

## EP 18

- **-EP 18 (Evaluation Protocol): USING**
- Failure Mode and Effects Analysis, **(FMEA)** and Failure Reporting ,Analysis, and Corrective Action System**(FRACAS)**.
- **FMEA AND FRACAS ARE GUIDELINE FOR RISK MANAGEMENT**

# FMEA

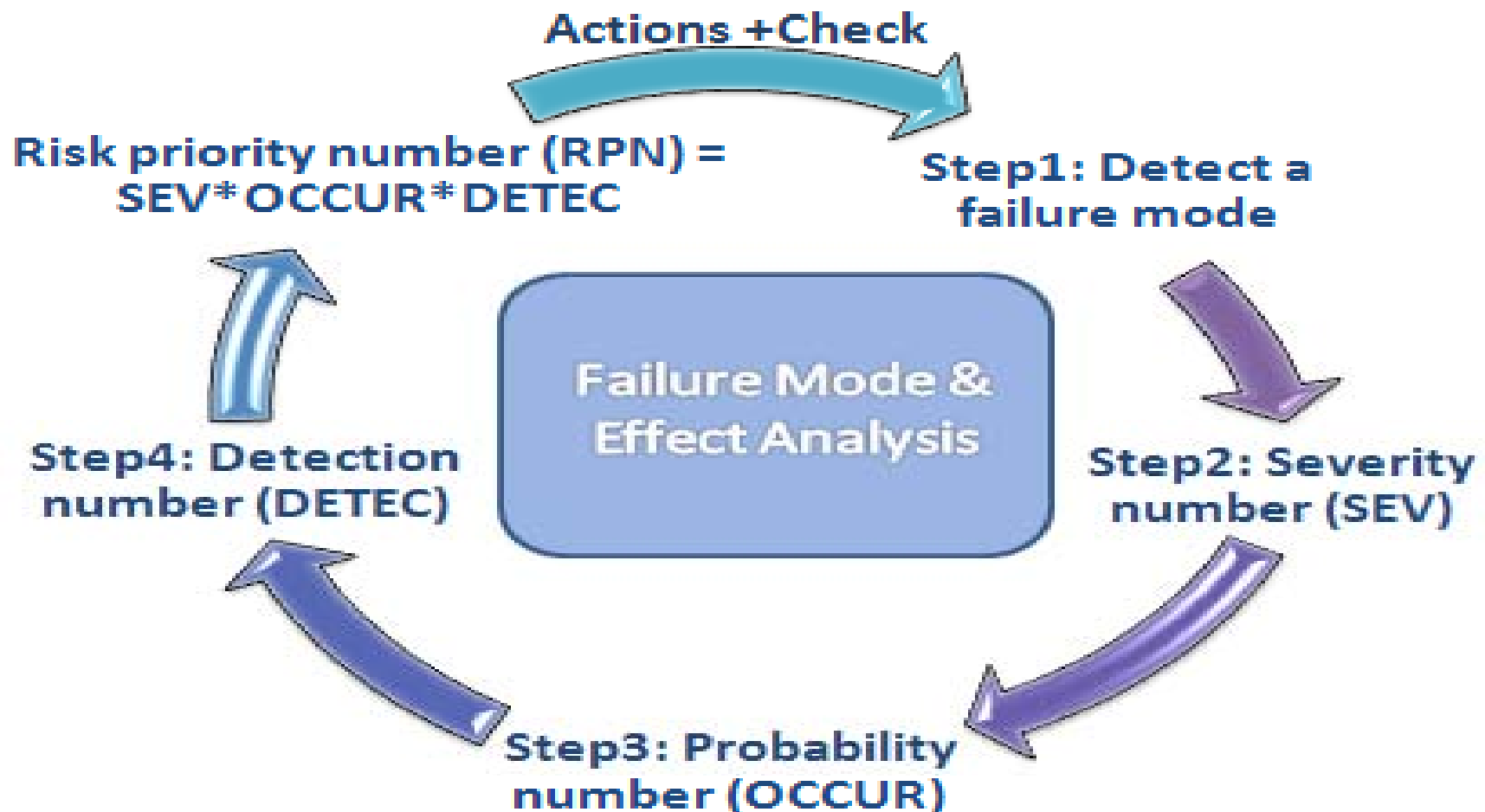
## FAILURE MODES AND EFFECT ANALYSIS

- **FMEA** IS A PROCEDURE IN PRODUCT DEVELOPMENT AND OPERATION MANAGEMENT FOR ANALYSIS OF POTENTIAL FAILURE MODES WITHIN THE SYSTEM FOR CLASSIFICATION, SEVERITY AND LIKELIHOOD OF THE FAILURES
- **Us armed force 1949, NASA 1960, auto industry 1970**

# Table of Ranking Severity, Occurrence and Detection

RANKING	SEVERITY	OCCURRENCE	DETECTION
10	Highly Hazardous	Very high	Non-detectable
9	Hazardous	Very high	Very improbable
8	Very high	High	Improbable
7	High	High	Very low
6	Moderate	Moderate	Low
5	Low	Moderate	Moderate
4	Very low	Moderate	Moderately high
3	Minor	Low	High
2	Very minor	Very low	Very high
1	None	Remote	Highly detectable

# FMEA CYCLE



# RPN CALCULATION

S x O x D = RPN

10

2

2

40

3

10

2

60

2

5

10

100



# FAILURE REPORTING, ANALYSIS AND CORRECTIVE ACTION SYSTEM

## FRACA

**FRACA** is a process for reporting , classifying analyzing failures and planning corrective action in response to those failures.

**FRACA** PROCESS IS CLOSED LOOP FAILURE  
REPORTING, ANALYSIS AND CORRECTIVE ACTION

# EVALUATION PROTOCOLS

## EP 22( 1 )

- **MANUFACTURERS CAN IDENTIFY THE VARIOUS SIGNIFICANT RISKS:**
  - Too high or too low storage temperature for cartilage/reagent
  - Too high or low operating temperature when test is perform..
  - Undetected hemolysis in serum or plasma
  - Inappropriate changes in calibration setting
  - Reagent degradation after calibration
  - Calibration degradation
  - Can detect the interference compound in samples and control

# EVALUATION PROTOCOLS

## EP22 ( 2 )

- Stop the device if the results of QC is out
- Barcode reading errors
- Test panel reading errors
- Inadequate sample introduction
- Device has integrated quality checks as intra QC system

# ABBOTT ARCITECHT c16000



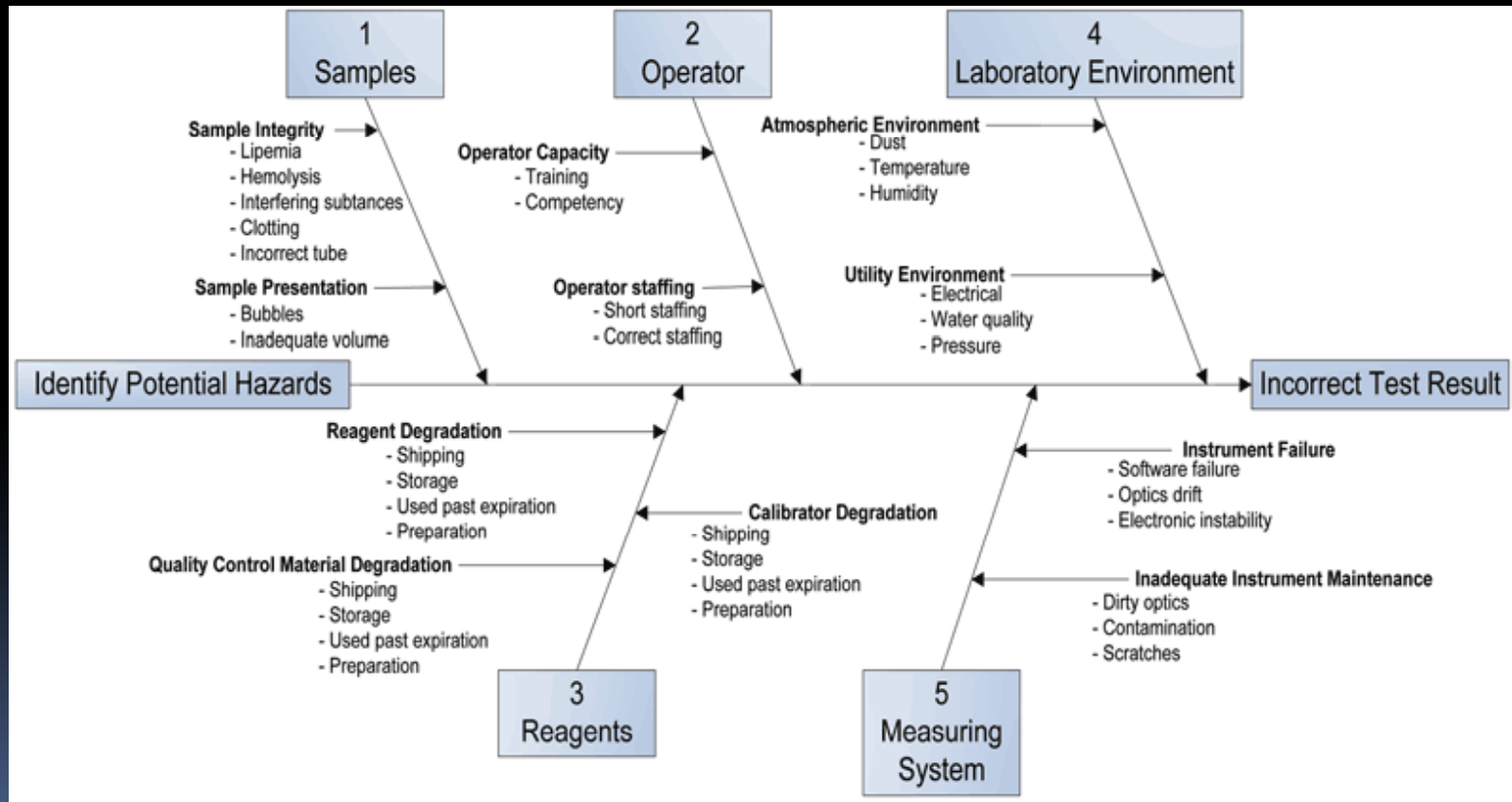
# ABBOTT ARCHITECTc16000

- -200 samples on board
- -145 tests: chem, EIA, ISE.
- -Throughput : 1800 test/hr.
- -Minimum sample volume: 2 ul
- -Daily maintenance: 15 min.
- -Short, Icteric, hemolyzed samples: detected
- -OTHERS.

# EP 23

- **EP 23 : Laboratory QC based on risk management** - provides guidance based on risk management for laboratories develop quality control plans to the particular combination of measuring system, laboratory setting and clinical application of the tests

# HAZARD IDENTIFICATION PHASE OF RISK MANAGEMENT



# SELECTION AND EVALUATION A METHOD

- **SELECTION A METHOD OR ANALYZER:**
- **EVIDENCE BASED MEDICAL LAB**
- a-IFCC , AACC, EFCC, PUBMED .....
- b-EXTERNAL QC OR PEER GROUP PROGRAM



# EVALUATION OF A METHOD

- 1-SD , CV, ALLOWABLE TOTAL ERRORS.
- 2-LINEARITY VERIFICATION.
- 3-CALIBRATION AND CAL. VERIFICATION.
- 4-DETECTION LIMIT (3 TYPES).
- 5-REFERENCE RANGE.
- 6-SELECTION NO.OF QC , QC PROGRAM BY USING POWER FUNCTION GRAPH AND PROBABILITY OF FALSE REJECTION( $P_{fr}$ ) AND ERROR DETECTION( $P_{ed}$ ).

## EVALUATION A METHOD (2)

- 7- OPERATIONAL PROCESS SPECIFICATION OPSpecs.
- 8- CONFIRM EVALUATION BY USING 6-SIGMA.
- 9- DELTA CHECK.
- 10- REFERENCE CHANGE VALUE ( RCV )
- 11- Anion Gap

# RISK MANAEMENT



# LIFE CYCLE RISK MANAGEMENT PROCESS

